

Metropolitan King County Council Growth Management and Natural Resources Committee

Agenda Item No.: 5 Date: April 1, 2008

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REVISED

(substantive revisions shown in italics and underlining)

SUBJECT

Briefing on Executive's 2008 recommended amendments to King County Comprehensive Plan ("KCCP"), Chapter 9 – Economic Development.

SYNOPSIS OF KEY ISSUES

This a new chapter containing text and policies moved from Urban Communities, Chapter 2, and a new section including polices specifically related to the Rural Economy, based on the Rural Economic Strategies Report.

- new chapter 9 emphasizing economic development <u>as</u> a county-wide element ED 101 and 103.
- updating the policies based on new statistic and realities.
- linking policies to the Central Puget Sound Economic Development District's Regional Economic Strategy report, developed by a coalition of over 200 public and private entities in the four-county region called Prosperity Partnership.
- new policies integrating the Rural Economic Strategies into the Comprehensive Plan.

¹ Central Puget Sound Economic Development District (also referred to as merely "EDD") is an adjunct to Puget Sound Regional Council.

Overview of Pertinent Chapter Sections and Issues:

Α. Section I. Overview (pp. 9-1 through 9-3)

retention strategies.

The introduction to the policies in this section give an overview of the economic vitality of King County and provides a snap shot in time of the jobs versus population for the County. The policies in this section and as well as sections II through IV were located in the Urban Chapter in the 2004 Comprehensive Plan. By moving these to a new chapter and not limiting them to only apply to urban, unincorporated area reinforces that these policies apply county-wide, as evidenced by the proposed changes to ED 101 and ED 103.

((U-301))	King County has a long-term commitment to sustainable economic
ED-101	development on a countywide basis. Sustainable economic development
	shall mean economic development that does not exceed the ability of the
	natural or built environments to remain healthy while sustaining growth over
	the long term.
((U-303))	King County policies, programs, and strategies shall recognize the
ED-103	importance of providing job opportunities for all residents and will place
	special emphasis on training low-income, low-skill residents for job

(// 1 204)) King County has a large target appropriate out to a vetainable account in

Based on a Northwest Jobs Study, the other change in ED 103 recognizes that low skill, entry level jobs do not pay a living wage. The emphasis of this policy is shifted to encourage jobs that provide benefits and wage progression.

opportunities with (($\frac{\text{livable wages}}{\text{opportunities}}$)) benefits(($\frac{1}{2}$)) and wage-progression and

B. Section II. Business Development (pp. 9-4 through 9-6)

1. Clustering

Like the policies in section I, those in this section were previously in the Urban Chapter. The introductory paragraphs to this section set forth the statistical breakdown of the "basic industries" in King County. While these policies, ED 109 through ED 114, appear on the face to be more urban in character, when one realizes that industrial uses are located in the Rural Area (e.g. Preston and Vashon), these policies can be applicable to both the Urban and Rural Areas of unincorporated King County. However, care must be taken when applying county-wide policies in Rural Areas to ensure that the activities and outcomes are consistent with the rural character of King County.

The Regional Economic Strategy Report forms a foundation for the policies in this section. One of the basic tenets of that report is to promote the vertical and horizontal clustering of services and businesses that supply five targeted industries identified by the Report as offering the best opportunities for economic growth and job creation in the

² Industries and firms that export their services or products out of the County. Jobs in basic industries on average pay more than non-basic jobs. See page 9-4.

region. Those five industries are: Aerospace, Clean Technology, Information Technology, Life Sciences and International Trade. See page 9-4. The proposed amendments to ED 109 and ED 111 support this focus.

((U-309)) King County supports programs and strategies to help create, retain, and expand homegrown businesses in basic industries, particularly ((within the county's manufacturing and industrial areas)) those industrial clusters offering the best opportunities for business growth and job creation as identified in the Regional Economic Strategy.

((U-311))

<u>ED-111</u> King County supports programs and strategies for the targeted recruitment of firms that will:

- ((b.))a. Export their goods or services and/or have the potential for high levels of growth and wages((-)), particularly those firms within the industrial clusters identified by the Regional Economic Strategy; or
- ((a.))b. Support the county's basic industries by providing services that help keep existing firms globally competitive((, or)).

The proposed changes to ED 110 are intended to reflect the direction of the County's emphasis in promoting small businesses and to provide more opportunities to them.

- ((U-310)) King County supports programs and strategies, in partnership with the federal, state, and local governments and the private sector, that provide technical and financial assistance to ((homegrown)) businesses including, but not limited to:
 - ((c.)) ((Mentoring, financial management training, and other technical
 - a. assistance to disadvantaged businesses, particularly in the construction industry,)) Financial, marketing, expansion, and general operations assistance for small businesses to help them become competitive in the private sector;
 - <u>Incentives and/or other methods for small businesses to gain</u>
 <u>greater participation on county-funded public works, consulting, and goods and services contracts;</u>
 - ((a.)) ((Pollution prevention and assessments of contamination to
 - c. enable manufacturers to remediate contaminated property to continue or expand production;))Assessment and/or remediation of contaminated property (Brownfields) in order to continue or expand operations to help individual small businesses or jurisdictions impacted by Brownfields;
 - d. ((Workforce recruitment, training and retention assistance.))

 Supporting small businesses to pursue historic building façade improvements or jurisdictions to pursue historic business district revitalization projects; and
 - ((b.)) Technological, efficiency, and managerial assessments to
 - e. ((enable)) help manufacturers ((to)) reduce costs and use smaller footprints for existing or expanded production((;)).

2. Essential infrastructure

The Executive staff, acknowledged "schools" and an "adequate supply of housing" as essential infrastructure elements, as described in ED 114. Retaining these elements would be consistent with the Regional Economic Strategy Report. However, this may be an example of a policy where extra care in drafting the policy to avoid applying county-wide policies in Rural Area, to ensure that the activities and outcomes are consistent with the rural character.

((U-314))

<u>ED-114</u>

King County recognizes that adequate infrastructure is essential to support existing economic activity and to attract new industry and development. The county therefore supports programs and strategies to maintain existing infrastructure and construct new facilities (transportation, utilities, ((schools,)) information, communications)((, including an adequate supply of housing,)) necessary to accommodate current and future economic demand.

C. <u>Section III. Workforce Development</u> (pp. 9-7 through 9-8)

The proposed modifications to ED 116 are intended to reflect the changes in the direction of the County's employment and job training, targeted more towards those involved in the criminal justice system and also summer programs for youth at risk.

((U-317)) ED-116

King County supports programs and strategies to provide employment and training opportunities to low-income and low-skilled residents including:

- a. Programs that facilitate employer involvement in hiring ((low-income and low-skilled)) workers with limited experience and skills, and provide successful strategies for skills training, job placement, and retention for workers;
- b. Training for and placement ((of low-income and low-skilled workers)) in jobs in growing industries that pay an ((entry-level)) average wage rate of ((at least \$8.00)) \$13.66 per hour (((in year 2000 dollars))), provide benefits, and offer workers wage progression opportunities((. This hourly figure is to be evaluated during each update of this plan and adjusted to reflect changes in cost-of-living or other similar indices and consideration of market conditions));
- <u>C. Programs that reduce recidivism by helping residents involved in the criminal justice system gain access to employment and training services in lieu of jail sentencing;</u>
- ((c.))d. School-to-work programs and effective alternatives for out-of-school youth; and

((d.)) e. ((Services to enable unemployed, underemployed and dislocated workers to obtain employment at a wage that enables them to be selfsufficient.)) Summer youth employment programs for at-risk youth.

In keeping with the policies in Chapter 4 regarding mitigation and adaptation to climate change, included as a new employment policy is ED 119, to promote "green collar" iobs.3

King County supports programs, strategies, and partnerships to promote the ED-119a development and growth of green jobs. Green jobs—particularly in the Clean Technology cluster but also across all industry clusters—are jobs that are linked to the preservation and sustainability of the natural environment.

Section V Rural Economy⁴ (pp. 9-11 through 9-13) D.

In response to a 2004 budget proviso directing the Executive to develop economic strategies tailored for the Rural Area, in December of 2005, the Executive transmitted the Rural Economic Strategies Report. This document outlines policies, strategies and actions that King County will pursue to encourage rural economic development that is consistent with the rural character of the County. Although the Council did not act to review and adopt the Rural Economic Strategies Report as a stand-alone document, a number of code amendments have subsequently been adopted based upon specific policies and recommendations contained in the report. The proposals included in this Section V incorporate the policy foundation of the Rural Economic Strategies Report, lending support to the aforementioned code amendments adopted by the Council. It also acknowledges the evolving nature of the rural economy and therefore calls for the provision of annual reports to the Council outlining the progress towards implementing the Rural Economic Strategies. These new policies replace the previous economic policies contained in the Rural Chapter 3.

((R-106))

ED-125

((King County recognizes and supports home occupations, home industries, and other small businesses that provide services to rural residents and are part of traditional rural economic activities and lifestyles found in King County's Rural Area. The county shall review its regulations and programs to preserve this component of the County's Rural Area. The Executive shall provide this analysis of the regulations and programs, along with any recommended code changes, for review by the King County Council by December 31, 2005.))

King County is committed to a sustainable and vibrant rural economy. County policy, regulations, and programs should support the preservation

³ On March 13, 20-08, Governor Gregoire signed into law SHB 2815 that calls for the creation of 25,000 clean energy, "green collar" jobs by 2020.

⁴ There are no changes to the policies contained in Section IV Regional Plans, pp. 9-9 through 9-10. No issues are raised by these policies.

and enhancement of traditional rural economic activities and lifestyles, while supporting evolving compatible commercial uses and job opportunities.

All economic development within the Rural Area and on resource lands shall be compatible with the surrounding rural character, be of an appropriate size and scale, and protect the natural environment.

((R-107)) ED-127

((King County shall develop and implement a rural economic development strategy, which shall be consistent with the character and service levels of the Rural Area. The strategy shall be developed in coordination with the Rural Forest Commission, the Agricultural Commission, interested rural citizens, and other stakeholders. This strategy shall be transmitted to the King County Council by December 31, 2005, and shall include the following components:

- a. Identification of rural economic development policies, goals, objectives and implementation tools necessary to bring income to the businesses and residents of rural King County within the strictures of GMA;
- b. Establishment of an action plan that will identify roles, expected outcomes, milestones and schedules:
- c. Assessment of the strengths, weaknesses, challenges and opportunities faced by the King County rural economy;
- d. Inventory of the existing supply of commercial and industrial lands in the Rural Area and an assessment of its sufficiency over the 20-year planning horizon;
- e, Identification of the types of businesses that should be encouraged and supported in rural areas;
- f. Identification of current obstacles to overall rural economic development as well as impediments to the location or expansion of favored industries that are consistent with rural character:
- g. Identification of the implementation tools capable of supporting and encouraging the retention, expansion and relocation of favored businesses; and
- h. Consistency with and in support of the APD and the FPD.))
 King County shall use the Rural Economic Strategies to guide future rural economic development and will modify and add strategies as needed to reflect the evolving nature of the rural economy.
- a. King County supports programs and strategies to help preserve and enhance rural businesses focusing on the rural economic clusters of agriculture (including livestock), forestry, home-based business, smallscale tourism, and other compatible rural businesses.
- b. King County should continue to review existing and proposed regulations to ensure they are relevant and effective in accommodating the differing needs and emerging trends of rural economic activity.
- <u>c.</u> ((Within the unincorporated area,)) King County should partner with rural businesses, unincorporated area councils, and others to develop and

- implement policies, programs, and strategies ((that promote local economic development))to preserve and enhance the traditional rural economic base.
- d. King County should partner with other Puget Sound counties and businesses to analyze the need and possible sites for regional agricultural (including beef and poultry) and forest product processing facilities that may require regional demand to make them economically feasible. The county should also explore options and incentives to encourage entrepreneurs to invest in mobile forest and food production processing facilities that can serve the region.

Issues:

Additional policy text should be considered to further reinforce the interdependency of rural and urban economic development activities. For instance, ED 127d could be broadened in scope to include partnerships that would focus not just on rural processing facilities but any infrastructure needed, whether in the Rural or Urban area, that is need to make rural businesses and farms economically viable (e.g., transportation, distribution, farmers markets, etc.).

E. Lack of Connection to Proposed Framework Policies

Except for the amendments relating to green collar jobs, there are no **new** policies that carry the themes⁵ of the framework policies into this Chapter.⁶ The Committee may determine that framework policies, such as those proposed or others, should be added to the Comprehensive Plan. However, since many of the economic development policies in this Chapter have been developed in conjunction with the Prosperity Partnership through the auspices of the Puget Sound Regional Council, and because the Equity and Social Justice Initiative is in its formative stages, a reasonable option would be to direct that policies be developed for the next major Comprehensive Plan Update in 2012 to address any adopted framework themes. This would allow the County to take a leadership role in promoting those framework themes on a regional, four-county basis.

ATTACHMENTS:

None

⁵ For example, public health and performance measures.

⁶ For example ED 101 calls for sustainable economic development but not at the expense of the natural or built environments. Arguably, all of the work force policies are aimed at creating equity and fulfilling social justice by programs to place low skilled, low income persons into employment positions that have benefits and wage progression.

Chapter Nine – Economic Development

Substantive Policy Changes

Non-technical Amended and New Policies in 2008 Comp Plan	Executive Rationale for Change or Addition of	Staff Comment
	Policy	
I. Overview		
ED-101 King County has a long-term commitment to sustainable economic development on a countywide basis. Sustainable economic development shall mean economic development that does not exceed the ability of the natural or built environments to remain healthy while sustaining growth over the long term.	Recognizes that this policy applies equally throughout King County.	This is a Countywide policy (
ED-103 King County policies, programs, and strategies shall recognize the importance of providing job opportunities for all residents and will place special emphasis on training low-income, low-skill residents for job opportunities with ((livable wages,)) benefits((,)) and wage-progression and retention strategies.	Recognizes that this policy applies equally throughout King County and that there is a practical distinction between "livable wages" and "wage-progression".	This is a useful clarification and improvement of the previous policy. This is a Countywide policy.
II. Business Development – Creation, Retenti	on, Expansion and Recruit	ment
ED-109 King County supports programs and strategies to help create, retain, and expand homegrown businesses in basic industries, particularly ((within the county's manufacturing and industrial areas)) those industrial clusters offering the best opportunities for business growth and job creation as identified in the Regional Economic Strategy.	New Policy Initiative. Recognizes that King County is participating in a four-county economic development strategy to encourage economic growth.	The literature suggests that strategies to expand regional industry clusters are effective to promote economic development. This is a Countywide policy but care would need to be taken if it were applied in the rural area.
ED-110 King County supports programs and strategies, in partnership with the federal, state, and local governments and the private sector, that provide technical and financial assistance to ((homegrown)) businesses including, but not limited to: a. ((Mentering, financial management training, and other technical assistance to disadvantaged businesses, particularly in the construction industry,)) Financial, marketing, expansion, and general operations assistance for small businesses to help them become competitive in the private sector; b. Incentives and/or other methods for small businesses to gain greater participation on county-funded public works, consulting, and goods and services contracts; c. ((Pollution prevention and assessments of contamination to enable manufacturers to remediate contaminated property to continue or expand production;))Assessment and/or remediation of contaminated property (Brownfields) in order to continue or	This provides a policy basis to the County's support, financial and otherwise, for the Small Business Development Centers throughout the county. This is consistent with the adopted Contracting Opportunities Program and King County Code.	This is a Countywide policy but care would need to be taken if it were applied in the rural area. Consistent with past and current activities.

Non-technical Amended and New Policies in 2008 Comp Plan	Executive Rationale for Change or Addition of Policy	Staff Comment
expand operations to help individual small businesses or jurisdictions impacted by Brownfields; d. ((Workforce recruitment, training and retention assistance.)) Supporting small businesses to pursue historic building façade improvements or jurisdictions to	This is consistent with economic development/land cleanup services provide by the Solid Waste Division.	the Duwamish Coalition. This is a Countywide policy
pursue historic business district revitalization projects; and ((b.)) e. Technological, efficiency, and managerial assessments to ((enable)) help manufacturers ((te)) reduce costs	Consistent with existing program to encourage business investment in White Center, Skyway, and cities.	Makes Comprehensive Plan consistent with program. Appears reasonable.
and use smaller footprints for existing or expanded production((;)).		Technical amendment, need to strike a line through b.
ED-111 King County supports programs and strategies for the targeted recruitment of firms that will: ((b-))a. Export their goods or services and/or have the potential for high levels of growth and wages((-)), particularly those firms within the industrial clusters identified by the Regional Economic Strategy; or ((a-))b. Support the county's basic industries by providing services that help keep existing firms globally competitive((, or)).	Recognizes County participation in a regional economic strategy, with the Puget Sound Regional Council as the lead agency.	This is a Countywide policy but care would need to be taken if it were applied in the rural area so as not to adversely effect rural character.
ED-114 King County recognizes that adequate infrastructure is essential to support existing economic activity and to attract new industry and development. The county therefore supports programs and strategies to maintain existing infrastructure and construct new facilities (transportation, utilities, ((schools,)) information, communications)((, including an adequate supply of housing,)) necessary to accommodate current and future economic demand	Recognizes that the County does not have statutory responsibilities for schools or providing housing.	This is a Countywide policy but care would need to be taken if it were applied in the rural area. as not to adversely effect rural character
((U-315)) ((King County recognizes the importance of traditional economic activities that support a rural lifestyle. While it is not the intent of the county to develop the unincorporated rural areas for commercial activities, county policy, regulations and programs should support the preservation of traditional rural economic activities and lifestyles.))	Deletion of this policy recognizes the transmittal of the Rural Economic Strategies and that they are being implemented.	Appears reasonable.
III. Workforce Development		
ED-115 King County supports ((assuming a leadership role in workforce development as a member of)) the King County Workforce Development Council, established by the federal Workforce	Recognizes that the Workforce Development Council is the lead agency in providing services that coordinate and	Appears reasonable.

Non-technical Amended and New Policies	Executive Rationale for	Staff Comment
in 2008 Comp Plan	Change or Addition of Policy	
Investment Act of 1998, composed of high-level representatives from business, local government, labor, education and training institutions, advocacy organizations, and human service providers. The purpose of the council is to coordinate and improve employment, training, literacy, and vocational rehabilitation programs to meet the needs of the workforce system's two customers—workers and employers ((and workers)).	improve employment training, literacy and vocational rehabilitation programs to serve workers and employers.	
ED-116 King County supports programs and strategies to provide employment and training opportunities to low-income and low-skilled residents including: a. Programs that facilitate employer involvement in hiring ((lew-income and low-skilled)) workers with limited experience and skills, and provide successful strategies for skills training, job placement, and retention for workers; b. Training for and placement ((ef lew-income and low-skilled workers)) in jobs in growing industries that pay an ((entry-level)) average wage rate of ((at least \$8.00)) \$13.66 per hour (((in year 2000 dollars))), provide benefits, and offer workers wage progression opportunities((.—This hourly figure is to be evaluated during each update of this plan and adjusted to reflect changes in cost-of-living or other similar indices and consideration of market conditions)); c. Programs that reduce recidivism by helping residents involved in the criminal justice system gain access to employment and training services in lieu of jail sentencing; ((e-i))d. School-to-work programs and effective alternatives for out-of-school youth; and ((d.)) e. ((Services to enable unemployed, underemployed and dislocated workers to obtain employment at a wage that enables them to be self-sufficient.)) Summer youth employment programs for at-risk youth.	Updated to reflect inflation. Reflects the current program emphasis of the King County Jobs Initiative operated by the Department of Community and Human Services.	Appears reasonable.
	Reflects ongoing programs in the Department of Community and Human Services.	
ED-119 King County supports programs and strategies to provide employment and training opportunities to low-income and low-skilled residents including:	For the most part, deleted portions were redundant with other policies	

Non technical Amended and New Policies	Franctice Deliands for	01-# 0
Non-technical Amended and New Policies	Executive Rationale for	Staff Comment
in 2008 Comp Plan	Change or Addition of	
	Policy	
a. Programs that facilitate employer		
involvement in hiring ((low-income and low-		
skilled)) workers with limited experience and		
skills, and provide successful strategies for		
skills training, job placement, and retention		
for workers;		
b. Training for and placement ((of low-income		
and low-skilled workers)) in jobs in growing		
industries that pay an ((entry-level))		
average wage rate of ((at least \$8.00))		
\$13.66 per hour (((in year 2000 dollars))),		
provide benefits, and offer workers wage		
progression opportunities((. This hourly		
figure is to be evaluated during each		
update of this plan and adjusted to reflect		
changes in cost-of-living or other similar		
indices and consideration of market		
conditions));		
c. Programs that reduce recidivism by		
helping residents involved in the criminal		
justice system gain access to employment		
and training services in lieu of jail		
sentencing;		
((c .))d. School-to-work programs and effective		
alternatives for out-of-school youth; and		
((d.)) e. ((Services to enable unemployed,		
underemployed and dislocated workers to		
obtain employment at a wage that enables		
them to be self-sufficient.)) Summer youth		
employment programs for at-risk youth.		
ED-119a King County supports programs, strategies,	New policy direction related to	This is a Countywide policy
and partnerships to promote the development	global climate change and	but care would need to be
and growth of green jobs. Green jobs—	regional economic strategy.	taken if it were applied in the
particularly in the Clean Technology cluster but	5 :	rural area as not to
also across all industry clusters—are jobs that		adversely effect rural
are linked to the preservation and sustainability		character.
of the natural environment.		
IV. Regional Plans	No changes	Appears reasonable
V The Rural Economy	300	
ED-125 ((King County recognizes and supports home	These changes recognize the	Appears reasonable.
occupations, home industries, and other small	transmittal of the Rural	Appears reasonable.
businesses that provide services to rural	Economic Strategies and that	
residents and are part of traditional rural	the strategies are being	
economic activities and lifestyles found in King	implemented.	
County's Rural Area. The county shall review	implemented.	
its regulations and programs to preserve this		
component of the County's Rural Area. The		
Executive shall provide this analysis of the		
regulations and programs, along with any		
recommended code changes, for review by the		
King County Council by December 31, 2005.))		
King County is committed to a sustainable and		
Tang County is committed to a sustainable and		

Non-technical Amended and New Policies in 2008 Comp Plan	Executive Rationale for Change or Addition of Policy	Staff Comment
vibrant rural economy. County policy, regulations, and programs should support the preservation and enhancement of traditional rural economic activities and lifestyles, while supporting evolving compatible commercial uses and job opportunities.		
ED-126 All economic development within the Rural Area and on resource lands shall be compatible with the surrounding rural character, be of an appropriate size and scale, and protect the natural environment	Addition of this policy recognizes the transmittal of the Rural Economic Strategies and that they are being implemented.	Appears reasonable.
ED-127 ((King County shall develop and implement a rural economic development strategy, which shall be consistent with the character and service levels of the Rural Area. The strategy shall be developed in coordination with the Rural Forest Commission, the Agricultural Commission, interested rural citizens, and other stakeholders. This strategy shall be transmitted to the King County Council by December 31, 2005, and shall include the following components: a. Identification of rural economic development policies, goals, objectives and implementation tools necessary to bring income to the businesses and residents of rural King County within the strictures of GMA; b. Establishment of an action plan that will identify roles, expected outcomes, milestones and schedules; c. Assessment of the strengths, weaknesses, challenges and opportunities faced by the King County rural economy; d. Inventory of the existing supply of commercial and industrial lands in the Rural Area and an assessment of its sufficiency over the 20-year planning horizon; e, Identification of the types of businesses that should be encouraged and supported in rural areas; f. Identification of current obstacles to overall rural economic development as well as impediments to the location or expansion of favored industries that are consistent with rural character; g. Identification of the implementation tools capable of supporting and encouraging the retention, expansion and relocation of tavored businesses; and h. Consistency with and in support of the APD and the FPD.)) King County shall use the Rural Economic	Changes to this policy recognize the transmittal of the Rural Economic Strategies and that they are being implemented.	Appears reasonable.

Non-technical Amended and New Policies in 2008 Comp Plan	Executive Rationale for Change or Addition of Policy	Staff Comment
Strategies to guide future rural economic		
development and will modify and add strategies		
as needed to reflect the evolving nature of the		
<u>rural economy.</u>		
 King County supports programs and 		
strategies to help preserve and enhance		
rural businesses focusing on the rural		
economic clusters of agriculture (including		
livestock), forestry, home-based business,		
small-scale tourism, and other compatible		
<u>rural businesses.</u>		
 b. King County should continue to review 		
existing and proposed regulations to ensure		
they are relevant and effective in		
accommodating the differing needs and		
emerging trends of rural economic activity.		
c. ((Within the unincorporated area,)) King		
County should partner with rural		
businesses, unincorporated area councils,		
and others to develop and implement		
policies, programs, and strategies ((that		
promote local economic development))to		
preserve and enhance the traditional rural		
economic base.		
d. King County should partner with other		
Puget Sound counties and businesses to		
analyze the need and possible sites for		
regional agricultural (including beef and		
poultry) and forest product processing		
facilities that may require regional demand		
to make them economically feasible. The		
county should also explore options and		
incentives to encourage entrepreneurs to		
invest in mobile forest and food production		
processing facilities that can serve the		
region.		